

	Project Name	Status	Project Summary	Owner	Links
1	Welfare benchmarking tool	On Hold	A practical checklist that allows those responsible for Thoroughbreds to self-assess Welfare	BHA	
2	Training and CPD	Planning Phase	Training and education programmes to ensure that those responsible for Thoroughbred care, understand their responsibilities and commit to continuous learning.	Various	
3	Education of / support for rehoming rehoming and potential rehoming	Monitor	Education of those rehoming racehorses, or who are considering doing so to minimise negative welfare outcomes and ensure the sport is seen to make positive and reasonable efforts to protect horses outside its immediate control.	Various	
4	Traceability	In Progress	Ensure fullest possible traceability across the lifetime of all Thoroughbreds bred for racing, from the point of 30-day foal notification onwards.	Thoroughbred Industry Welfare Forum	

5	Welfare funding model	In Progress	Analysis to be undertaken into racing's model for funding welfare - including an assessment of the funding model for aftercare.	HWB/Racing Foundation	<a href="#">Aftercare Funding Review</a>
6	Euthanasia code/policy	Complete	Development of a single euthanasia framework for use across the industry, including a clear decision tree.	Horse Welfare Board (HWB)	<a href="#">Guidelines</a> <a href="#">Decision Tree</a>
7	Review of breeding, pre-training, sales and aftercare	Planning Phase	Consideration of those parts of the industry not currently subject to BHA regulation, to assess potential benefits of registration and accreditation schemes, code of practice or licensing arrangements	TBC	
8	Continued consideration of breeding methods	In Progress	Continuing consideration of the pros and cons of different breeding methods in the context of welfare and international considerations.	TBA/BHA/HWB	
9	Jump Racing Risk Model (JRRM)	In Progress	Further development and application of the JRRM, which will identify risk factors linked to falls, injuries and fatalities in jump racing.	BHA	
10	Racing fatalities occurring off the racecourse	In Progress	Continued gathering and analysis of data of fatalities linked to racing that occur off the racecourse, to build more complete understanding.	BHA	

11	Medication data and clinical records analysis	In Progress	Continued gathering, and subsequent analysis, of medication data and clinical records linked to general welfare considerations and to racing-related fatalities.	BHA	
12	Rider engagement	Monitor	The gathering of rider insights into falls and fatalities to build a fuller understanding of risk factors.	BHA/PJA	
13	Trainer engagement	Planning Phase	Collaboration with trainers to build understanding and share trainer expertise and best practice on training regimes that may reduce risk of racehorse injury and fatality.	BHA/NTF	
14	Suitability to race	Planning Phase	Assessment of perception-related suitability issues, to ensure research is robust to address misconceptions and to provide further evidence and information.	BHA	
15	Ground/going research, development & training	In Progress	Further research into ground and going to build a common framework for 'what good looks like', to apply this to racecourses and training surfaces, with the development of training programmes for participants and their staff.	Racecourses & BHA	
16	Obstacle improvement & development	In Progress	Continued, continuous improvement of obstacle design and structure, beginning with the further development of safer hurdle design and obstacle visibility.	Racecourses & BHA	

17	Stalls & starting review	In Progress	Review of stalls design, stalls loading procedures, and Jumps starting procedures, to provide reassurance that risks are low and to address negative perceptions.	Racecourses & BHA	
18	Review of impact of prize money for lower placed horses	Monitor	Consideration of any welfare link with prize money availability for lower placed horses.	BHA/RCA/TTG	
19	Fixture timing & allocation	Needs Aligning	Continued assessment of fixture allocation, race conditions and race timing in relation to welfare considerations.	BHA/RCA	
20	The future of the whip	In Progress	The development of the resulting consultation, implementation plans and related sub-projects following the HWB's recommendation to the BHA for future action on the whip.	BHA	<a href="#">Whip Consultation Report</a>
21	Welfare Data Programme and establishment of Welfare Data Unit	Planning Phase	The establishment of a cross-industry data programme, with the aim of establishing an aligned data strategy and an integrated, cross-cutting data unit for racing.	BHA / HWB	
22	Thoroughbred Welfare Database	In Progress	Further development of the BHA-led project to create a single aligned database for the sport, integrating this across the industry, as part of the Data Unit project.	BHA	

23 & 24	Communications strategy and plan / Promotional welfare communications plan	In Progress	A cross-industry communications strategy and plan, to be developed by and for the sport, based on the overarching welfare strategy and alignment with racing's overall communications strategy.	GBR	
25	Corporate communications (welfare) plan	In Progress	Development and execution of the corporate communications and issues management plan.	Various	
26	Code of Ethics	In Progress	Development and communication of a welfare-related code of ethics for the whole industry.	WHW/HWB/Ethics Committee	